

Purpose-led, performance-driven

Building resilient net-zero business strategies
using long-term energy scenarios

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DSM

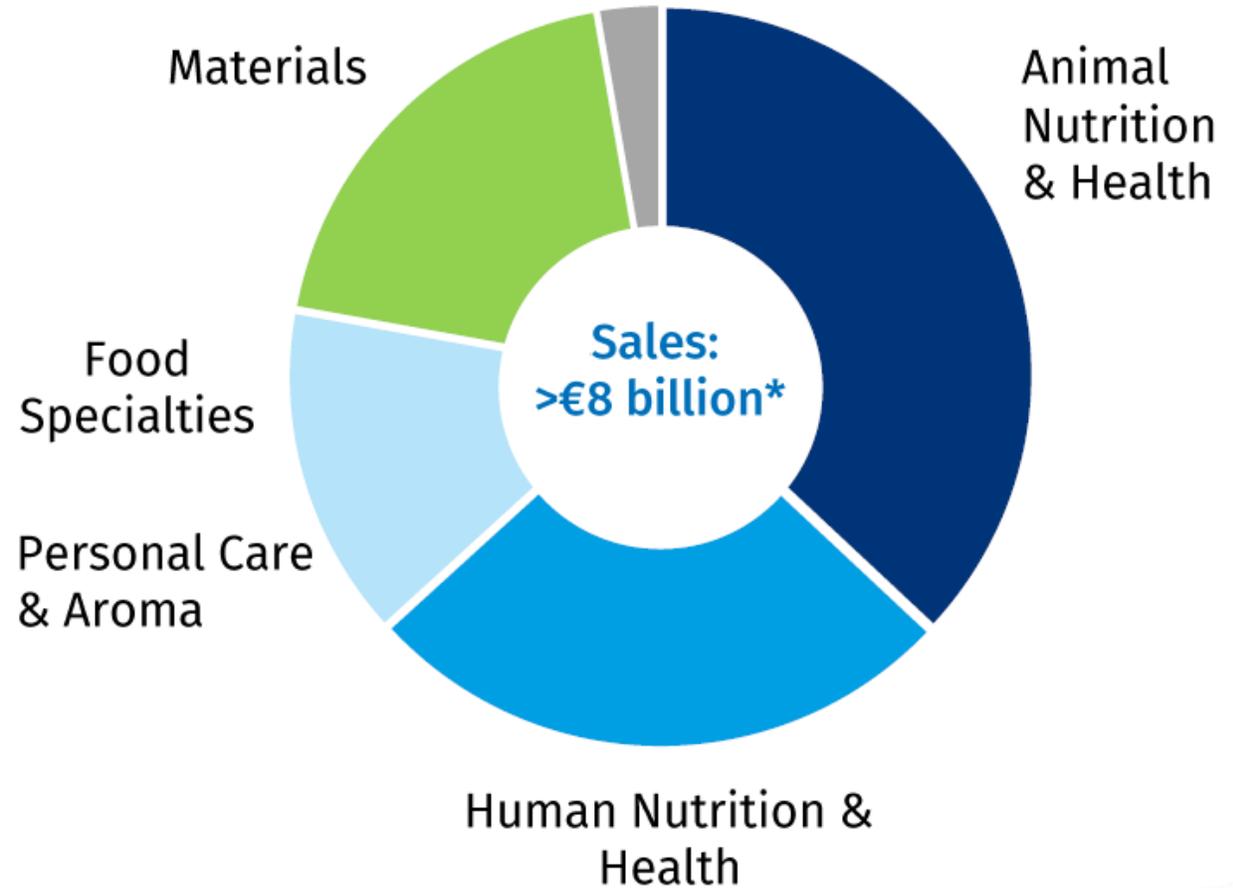
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DSM at a glance

2020 numbers



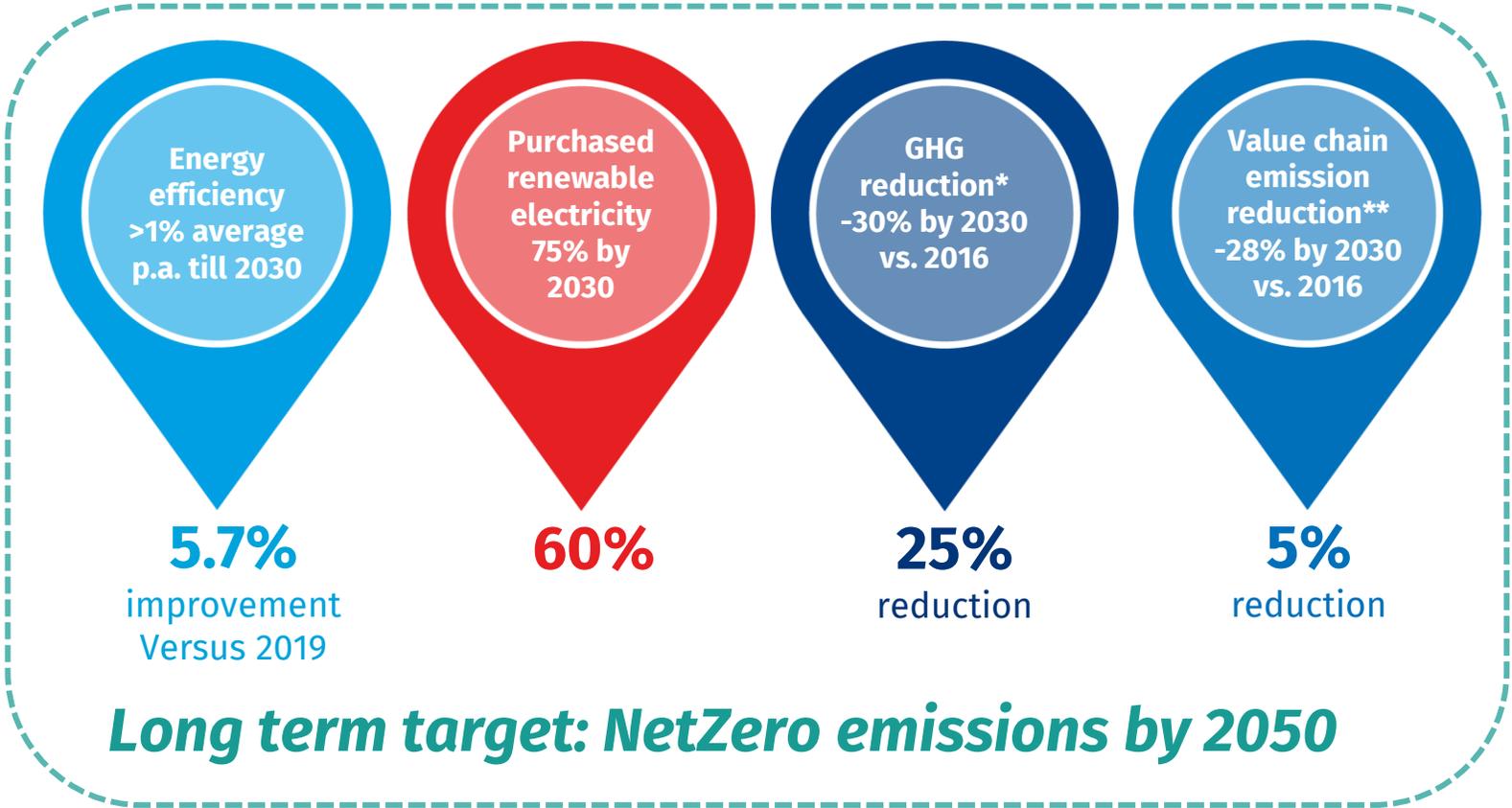
- Global company with ~80% of sales in Nutrition and 43% of sales to high-growth economies
- Intrinsically innovative with 20% of sales from products launched in the last 5 years
- Highly engaged workforce across the world of ~23,000 employees**
- Purpose-led strategy aligned with the UN Sustainable Development Goals
- ESG (Environmental, Social and Governance) leader in MSCI and Sustainalytics



*Based on continuing operations
** Incl. JVs and Associates

On track to achieve our Sustainability Ambitions

2020 Performance versus 2030 Ambition



By 2050 we're aiming to reach net zero GHG emissions – inside DSM and across our value chains

And we continue to measure progress and ensure we stay on track with our Science Based Targets for 2030

* Absolute reduction from operations (scope 1&2)

** Relative reduction per ton of product (scope 3) : 2020 is the first year of reporting on scope 3 emissions



Purpose driven strategy - using long-term scenarios

Our competences and purpose ...

Our key competences + addressing megatrends and the UN SDGs:



Climate & energy scenarios:

- Opportunities; we enable low carbon products and innovations
- Risk management; license-to-operate, costs, internal carbon price, future proofing
- GHG roadmaps & energy forecasting

Business sector & national governments

- Our long-term renewable energy agreements enable the realization of additional assets
- National government scenarios used to determine the growth potential for renewable energy